

V.I. Vernadsky Taurida National University
Strategy of internationalization

CONTENT

SUBSTANTIVE PROVISIONS

The process of globalization involves the integration of international, intercultural and global elements into the educational (pedagogical), scientific and administrative functions implemented in the internationalization of education.

Internationalization is the expansion of bilateral and multilateral ties and contacts between educational institutions of different countries based on equal and mutually beneficial cooperation. Its goal is to increase the efficiency of educational and research work, to increase the mobility of teachers, students and staff.

The internationalization of education is a multi-faceted concept. Its inherent feature is, on the one hand, the focus on the integration of an international component into national research, community service, educational services of higher education, and on the other, the process of internationalization should be aimed at the export of educational services and the achievements of national science.

Therefore, the University sets itself the task of joining the global space of higher

education through external internationalization (international academic mobility) and internal (introduction of world standards, internationalization of training courses, participation in international research programs and intercultural communication, etc.).

The basis of this strategy is the understanding of the importance of the active implementation and application of international or global values in the development and implementation of all aspects of the University's activities. To achieve this goal, a comprehensive internationalization is required, which will include both education and research.

The university must be internationally oriented, strive to be organized globally, and meet international standards of quality education. A high level of international competence contributes to the training of future professionals, attracts additional staff and students, provides local, national and international privileges.

One of the main tasks of internationalization should be responding to cultural diversity, expanding and developing partnerships, and increasing the international set of students.

Also, such a concept includes the creation of a special department, the development of a step-by-step plan of action, expansion of the work of internationalization, the involvement of various national partners, the creation of a working group on the internationalization of curricula.

The University implements its mission via achieving the following purposes:

1. Adoption of the University as a national research and educational center in Ukraine.
2. Ensuring personal and professional growth of students, formation of competencies that determine the competitiveness of graduates in Ukraine and the world, increasing international capacity.
3. Comprehensive development of creative potential of scientific and pedagogical workers and students of the University.
4. Formation of the image of the University as a regional research and educational center.

Creation of modern infrastructure and management system aimed at ensuring the effective functioning of the University.

In the course of its activities, the University is guided by the Law of Ukraine "On Higher Education", the Law of Ukraine "On Scientific and Scientific-Technical Activity", the Statute of the State University "V. I. Vernadsky Taurida National University", international bilateral and multilateral agreements with partners, and also other normative acts.

Purpose of internationalization

The State University "V.I. Vernadsky Taurida National University" is a specialized research and educational institution with a diversified research system, multiculturalism of teaching of professional disciplines and a diversified nature of science. This implies the possibility of attracting the best native and foreign professors, young scientists, creative business representatives to work in TNU, and training the most capable students through the competition.

The **purpose** of the internationalization of TNU is to form an effective field of the structural system of international academic mobility of students, researchers and teaching staff, which can contribute to the effective implementation of statutory tasks within the full range of scientific and

educational cycles, in the process of bringing the University to high international competitive positions.

Ways of internationalization are:

1. Creation of a structural unit that will coordinate educational and scientific international activities, in particular project implementation and academic mobility.
2. Implementation on the site of actual information on opportunities for participation in international programs, projects and activities.
3. Facilitating participation of students, scientific and pedagogical workers in international programs, projects and activities.
4. Support of all forms of academic mobility for scientific and pedagogical workers, as well as applicants for higher education, and consideration in the established procedure of the issue of recognition of the results of studies in foreign higher education institutions.
5. Encourage scientific and pedagogical staff to improve their English and other foreign languages.
6. Encouragement of administrative staff involved in international activities, scientific and teaching staff to increase English language proficiency and prepare English-language publications based on research results.
7. Activation of work on creation and implementation of joint educational and scientific programs with foreign higher educational institutions, scientific institutions, organizations.
8. Involvement of teachers and scientists of foreign higher educational establishments, scientific institutions in the educational process and research.
9. Creation of conditions for attracting foreign applicants of higher education, to develop the English- language site of the University; prepare and publish the English-language Information Package of Educational Programs on the site.
10. Initiation of educational and scientific events (conferences, symposiums, summer and winter schools, trainings) with the participation of international partners.
11. Organization and development of international research with the participation of scientists, teachers and students, which involves the active use of the University's scientific potential, attracting leading specialists from foreign universities to work on topical research topics that require significant

concentration of intellectual potential, resources, organizational and business activity.

12. International standardization: the unification of curricula, plans, practices of knowledge acquisition, skills and abilities, using the possibilities of academic mobility: for the teacher - carrying out educational activities abroad, joint writing of programs and plans, internship, as well as the exchange of didactic tools, the main result what is the formation of new professional and cross-cultural competencies, for the student - to acquire new knowledge, skills and abilities in the best universities of the world by the personal goals of the nab professionalism.

13. Interchange between the university transfer of creative competences of students, postgraduates, doctoral students and teachers, which allows to form a harmonious personality in the process of selection of her creative, professional, cultural, organizational and other abilities that can be identified at the university, regional, national and international levels.

14. Appropriate positioning of the University in global research and education networks, associations, groups of bilateral and multilateral local and global projects, incl. outsourcing, virtual and other models of international academic activity.

15. Creation and development of a flexible, convenient, transparent, actively promoted system of management of international academic mobility, which involves the creation of foreign offices and centers, international scientific and educational campuses and, on this basis, a global platform for the exchange of economic, legal, didactic, managerial, informational and other technologies.

Internationalization principles:

1. Recognition the comprehensive development of human personality as the highest value of society, development of the human talents, and intellectual, creative and sports abilities of students together with the making values and the competencies, necessary for the successful self-realization as the aim of education.
2. Following human rights (the rights of education, information, freedom of speech and opinion).
3. Equal educational rights to people of all genders, races, religions and ethnic groups.
4. The intention to build and strengthen the global space in the higher education system.

5. Promotion of multicultural dialogue and mutual understanding and conviction intolerance through education.

To ensure internationalization, the university have to:

- resource support for the range of activities that constitute the internationalization of the university;
- the mechanisms necessary to enable domestic and foreign students, staff and visitors to participate in internationalization activities;
- processes for ensuring the quality of their educational and research programs;
- Risk management and due diligence mechanism for assessment

INTERNATIONALIZATION OF TRAINING ACTIVITIES

- Implementation of international requirements for the quality of education, in particular on mastering foreign languages, understanding of topical regional problems and global challenges in the context of the disciplines being taught.
- Consideration of the international dimension in the development of educational programs, the adaptation of the teaching of teaching disciplines through the formation of international competence in the training of specialists.
- Development of joint training with foreign partners' programs and training materials.
- Development of integrated courses with foreign partners that involve the interaction of foreign students and teachers.
- Active admission to academic mobility programs.
- Conclusion of agreements on partner international programs providing for academic mobility.
- Development of joint international programs of double diplomas, as well as certification programs for the training of specialists.
- Creation of opportunities for international communication of students and teachers for tolerant interaction, rapid integration into the modern global academic space.
- Facilitating the receipt of international certificates for participants in the academic process.
- Accreditation of training programs in international and national educational services accreditation agencies.

- Distribution of information about opportunities for participation in international programs of academic mobility and motivation of scientific and pedagogical workers and students to participate in them.
- Tracking the effectiveness of using University partnership opportunities with domestic and foreign research institutes, research institutions and enterprises.
- Creation of international exclusive educational programs at the University.
- Development of summer schools at the University. Conducting summer school together with partner universities with the participation of foreign students;
- Cooperation with foreign and domestic organizations for attracting foreign students, in particular with the Ukrainian State Center for International Education of the Ministry of Education and Science of Ukraine.
- Collaboration with foreign recruitment agencies regarding the employment of graduates, students' practice in foreign companies, transnational companies and international organizations.
- Use of educational opportunities provided by embassies of foreign countries.
- Increase in the number of disciplines taught in English to every educational program.
- Development of curricula and other normative documents in foreign languages.
- Expansion of the practice of attracting foreign teachers to the educational process at the University to every educational program.
- Establishment of cooperation with organizations providing foreign science-computer databases and access to specialized and universal foreign science-computer databases; ensuring the availability of world educational and scientific resources through the Internet using library facilities.
- Introduction of the policy of using foreign language teaching materials in the interests of developing the competencies of students, professors and researchers of the University.
- Increased practice of using remote international mass open online courses for the development of competences of students, teachers and researchers of the University.
- Expansion of opportunities for studying foreign languages and their practical application.
- Organization of translations of the leading works of the University scientists in foreign languages.
- Increase of the library fund by foreign publications.

INTERNATIONALIZATION OF SCIENTIFIC ACTIVITIES

- conducting joint international scientific studies;
- encouraging the publication of scientific works, monographs, articles, etc. in the publications included in the international science-computer databases (Scopus, Web of Science etc.)
- initiation and organization of international research projects among teaching staff, attraction of international and domestic grants for them;
- conducting various international, all-Ukrainian and regional student competitions and competitions of students' scientific works of olympiads for students;
- active involvement of students and graduate students in participation in scientific projects;
- creation of conditions for foreign graduate students and doctoral candidates for joint research at the University;
- Publication in conjunction with foreign partners of scientific monographs, other scientific publications, scientific articles in publications, including those of the international science-computer databases Web of Science, Scopus;
- systematic holding of international conferences, forums, thematic round tables with the participation of foreign participants with a public presentation of the practical results;
- active involvement of students and graduate students in organizing and conducting international events;
- development of the scientific park of the University.

PERSPECTIVE DIRECTIONS OF WORK:

Foreign Higher Educational Institutions, Educational Institutions and Scientific Institutions:

1. Conduct joint events (conferences, seminars, summer schools, etc.).
2. Distribution of information about the possibilities of cooperation of the University through embassies, programs, cultural and educational centers, direct contacts with potential partners, through social media.
3. Search for opportunities for cooperation within the framework of joint educational, educational- research, research projects
4. Transfer of innovative experience in the teaching system

5. Cooperation with government programs of partner countries.
6. Expansion of professional and scientific contacts of the university staff.
7. Deepening of cooperation with European HEI-partners at the level of departments and faculties.
8. Finding partners and signing agreements in the field of joint and double educational programs with higher education partners.
9. Expansion of work towards development of joint integrated training programs, courses of disciplines.
10. Cooperation with the British Council, the American Councils, the Goethe Institute, the French Institute in Ukraine.

Academic mobility

1. Increased participation in the Erasmus + program, partner search and networking.
2. Academic mobility at the expense of other international exchange programs.
3. Participation in Fulbright faculty.
4. Support for the initiative mobility of students, faculty and staff.

English at universities

1. Introduction of English language courses for teachers.
2. Cooperation with British Council Ukraine under the program "English for Universities".
3. Encourage teachers to develop and teach English language courses and programs.
4. Creating conditions for increasing credit mobility.
5. Expanding the capacity of the project activity.
6. Encouragement and promotion of obtaining international certificates.

Project activity

1. Monitoring of adverts for grants for programs of the European Commission, Governments of European countries and the USA and other partner countries.
2. Distribution of information among teachers, staff and students of the University about the possibility of participation in the filing of grant applications for international programs.
3. The introduction of permanent workshops for teachers, staff and students of the University for the dissemination of relevant information.

Center of International Education

1. Optimization of the work of the centers of international education.
2. Improvement of qualifications of the staff of the Center for International Education.
3. Expansion of contracts for improving the efficiency of work with agency firms that bring foreigners to study in Ukraine.
4. Increase of the number of English-language master's and bachelor's programs, especially in the distance format.
5. Involvement of foreign students in programs of double diplomas, internal and external mobility.
6. Monitoring the quality of teaching foreign students.
7. Improvement of qualification of faculty of pre-university preparation of foreign citizens.
8. Attracting foreign students to work in student self-government, and to participate in cultural-mass activities.
9. Solving social and domestic problems of foreign students and establishing feedback from foreign students.

Information support of international activities

1. Improving the effectiveness of the University's information and image policy in the international arena.
2. Participation in international educational events.
3. Distribution of information materials among international partners.
4. Publication of information materials in educational catalogs.